





"How Can I Stay In It But Not Stay In it?"

Leaving a Classroom But Starting a School

Special report on teacher entrepreneurs 2022

The Question

The former Teacher of the Year in her public school district said she had a crisis of conscience as she was on the verge of becoming a principal.

"I'd be going into a role where I would be leading the whole entire school to do something that I didn't necessarily believe in. It just hit me one day. I can't do this. But at that point I had too much time and money invested in my own education. It's in my heart and in my blood."

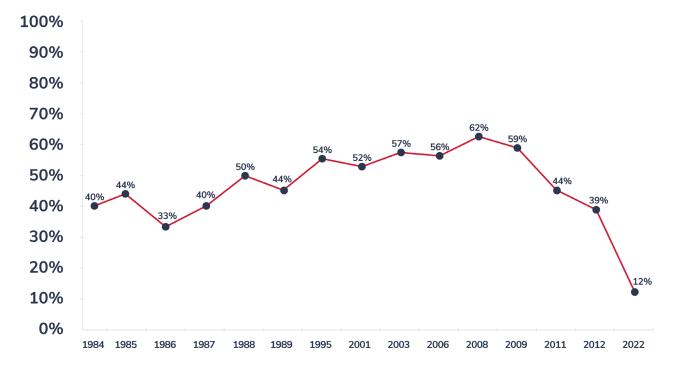
"And so I thought, 'Well, how can I stay in it but not stay in it?"





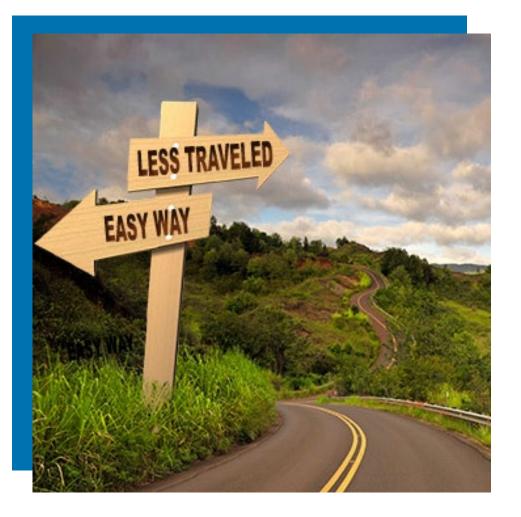
Let's start with the obvious: Public school teachers are not happy with their jobs. Step Up

In fact: **They've never been more dissatisfied.** Percentage of K-12 teachers who say they are 'very satisfied' with their jobs.



*The 2022 results are from the Merrimack College Teacher Survey. The 1984-2012 results are from the MetLife Survey of the American Teacher.

But there is another way.



Increasingly, teachers can choose too.

- The growth of education choice is expanding options and opportunities not just for students and families, but for teachers.
- In choice-rich states like Florida, tens of thousands of teachers are now working in options outside of school districts that didn't exist a generation ago.
- Even more compelling ...









Teachers are creating their own schools.

- Former public school teachers in Florida are creating private schools, micro-schools & hybrid home schools.
- A big reason why?
 70 percent of students in Florida are now eligible for school choice scholarships worth about \$7,700 each – and eligibility continues to grow.

We wanted to learn from this special group of entrepreneurs.

For a focus group, we interviewed 10 former public school teachers in Florida who became education entrepreneurs.

We wanted to learn:

- Why they left public schools?
- What hurdles they faced creating their own models?
- What potential solutions could minimize or eliminate those barriers?



Who are these trailblazers?

Their experience as education They spent between five and 19 Seven represent urban areas. professionals ranges from seven Six are white. Three are Black. years in K-12 education before Two represent rural counties. One to 32 years, counting the time One is Hispanic. founding their own options, with represents a suburban area. since they created their own the average being 10 years. learning options. One each founded a private Three founded large private micro-school (14 students), a Two of the pioneers are former Four of the 10 created learning public school district Teachers of schools (serving 150 or more homeschool co-op (about 45 options that wholly or primarily students). Three founded small students), a hybrid homeschool the Year. One is former ESE serve students with special private schools (serving between (about 30 students), and a Teacher of the Year for the state needs. 50 and 100 students). learning pod (with 5 to 10 of Florida. students). Two participants are recipients of One participant won help from grants from the VELA Education The Drexel Fund, a philanthropy Fund, a national nonprofit that that assists promising new supports everyday entrepreneurs private schools sprout and scale, creating new learning models and has been especially active in such as micro-schools and Florida. homeschool co-ops.

Why did they leave?

To help disadvantaged students.

- "The initial desire for me was the lack of performance that I noticed, particularly among students of color. In my family, on my father's side, for a long time I was the only male to graduate high school. And the only male that hasn't been convicted of a felony. So, you see that relationship between a lack of education and a lot of those problems that are associated with being involved in the criminal justice system. Those types of experiences led me to want to make that change."
- "There are kids who are absolutely gifted, but nobody sees them. You got all these kids that if given another way to show that they understand, they would be great. But because they're not passing (the state's standardized test) you're putting them in this whole box like they can't ever go anywhere or do anything. I decided they just need another option."



Why did they leave?

To help their own children.

- "My son (who is autistic) was left soiled. My daughter was in the classroom and would tell the teacher, 'Please, my brother needs a changing.' It's about an hour before class is dismissed, so guess what, not doing it. My son eloped (from school) three times My husband found him in a carport by himself. He was abused several times. He was not fed."
- "My first taste of homeschooling was when I had some problems with my older son in eighth grade. I made the decision that his character is more important to me than academics, so I yanked him really fast out of school. His teachers were like, 'No, no, no, what are you doing?' I said it's important for me to reel him in. And it was such a profound change in his whole personality that I knew when my youngest son got to seventh grade, I was going to pull him out, too."



Why did they leave?

To help other teachers.

"You always had these people coming in, telling you how you're supposed to work with these kids. I'm like, you need to talk to their teacher to figure this out. She's got five kids in this room that didn't sleep last night because they live in a house with four other families. But you want to come in, in five minutes, and say this teacher is ineffective. I hated that. So that's what really motivated me. It wasn't just for kids. It was for teachers, too. They needed something else, too. Where they could really be authentic and be creative and really reach the kids. Because they could. But not within the confines of the system."



What barriers did they face?

How big a challenge was	P1	P2	P3	P4	P5	P6	P7	P8	P9	P10	AVG
Earning a decent salary and benefits?	5	2	5	5	5	5	5	5	5	5	4.7
Providing decent salary & benefits to employees?	5	2	5	5	5	5	5	5	5	4	4.6
Finding seed money or start-up funds?	4	5	4	5	5	5	4	5	5	4	4.6
Finding an adequate facility?	4	2	5	5	5	5	4	5	5	5	4.5
Handling school-side paperwork (i.e., applications)?	2	2	2	5	3	5	5	5	3	2	3.4
Finding talented employees?	3	2	4	4	3	1	1	3	5	4	3.0
Handling business-side paperwork (i.e., payroll)?	3	3	2	1	5	5	5	2	1	1	2.8
Creating a business plan?	5	1	2	1	3	2	4	3	2	3	2.6
Marketing your school & recruiting students?	2	1	3	1	1	2	1	1	1	1	1.4

Rated on 1-5 scale, with 5 being the most significant, 1 being least. P = participant.

We asked the focus group participants to rate common barriers on a 1-5 scale. These barriers stood out as the most significant:

- Start-up money.
- Ensuring adequate pay and benefits for themselves and their employees.
- Finding adequate, affordable facilities.



What wasn't much of a barrier? Demand.



Interestingly, most of the focus group participants said marketing their schools and recruiting students was *not* much of a challenge. Most said they did not advertise, because word-of-mouth alone has been sufficient to fill available seats.

- "We did not market, really, at all this year. We put nothing on Facebook, nothing on anything about enrollment, and I had over 200 people that applied."
- "Initially, I planned to start with about 60 kids. That was my goal. But we ended up starting with over 200 kids during that first year."

Raise awareness.

- 70 percent of students in Florida are eligible for income-based scholarships worth about \$7,700 each.
- Public school educators by and large do not realize the entrepreneurial possibilities available to them with the expansion of school choice, even in states that are choice leaders.
- Choice advocates should work to better inform educators about the opportunities for educators



Start networks.

- Establishing networks of trailblazers with similar backgrounds and goals can provide members with emotional and practical support; yield mentors and expert referrals; and inspire the next wave.
- The networks could also grow into something more formal, like an association of teacher entrepreneurs, that can systematically identify and mitigate barriers to entry.



Tackle the facilities piece.

- There is a maddening hodgepodge of zoning and building codes for educational usage. A deeper dive could pinpoint more specific hurdles – and determine whether some of them can be appropriately eased.
- More awareness should also be raised about the potential use of churches, community centers, public libraries, private businesses, and code-ready modular buildings as facilities for microschools and hybrid home-schools.



Expand education savings accounts.

- The flexibility of ESAs and their ability to help unbundle services and providers will open the door to even more innovative options beyond traditional schools.
- It can help fuel an endless variety of hybrid homeschools, homeschool coops, learning pods and micro schools.



Better equip new teachers.

- Colleges of education should consider coursework that better prepares upand-coming teachers for sustained success in a rapidly evolving public education environment that is increasingly choice-driven.
- That means not only having the tools necessary to work in different options across different sectors, but having the entrepreneurial skill to create their own options.



Conclusion

In the wake of the COVID-19 pandemic, more American families than ever see value in alternatives to district schools, and more education choice programs are giving them access.

Public school teachers can benefit.

The expansion of choice affords them more opportunity to free themselves from environments that too often stifle and frustrate them, and to create environments that are in line with their ideals for teaching and learning.









To see the full report, go to:

https://bit.ly/3JKECtY